

# Memorandum



**Date:** February 6, 2024

**To:** Honorable Chairman Oliver G. Gilbert, III  
and Members, Board of County Commissioners

**From:** Daniella Levine Cava  
Mayor

A handwritten signature in blue ink that reads "Daniella Levine Cava". The signature is written in a cursive, flowing style.

Agenda Item No. 2(B)(2)

**Subject:** Miami-Dade Aviation Department: Aviation Capital Program Report –  
December 2023

---

At the December 3, 2019 Board of County Commissioners (Board) meeting, Board members adopted Ordinance No. 19-122 approving the Miami Dade Aviation Department (MDAD) Capital Improvements Acceleration Ordinance (Acceleration Ordinance), which expedites the process for the award and administration of contracts for the design and construction of capital facilities such as: terminals, concourses, ramps, parking facilities and hotels at Miami International Airport (MIA) and the General Aviation Airports (GAA).

The Acceleration Ordinance requires placement of a monthly report known as the “Aviation Capital Program Report” on the Board agenda every 30 days with information related to: (1) procurement activities advertised or placed for public notice under the authority of Ordinance No. 19-122 including upcoming advertisements for contracts, their estimated contract value, qualifications for award beyond requisite licensing, the proposed contract measures, including Small Business Enterprise goals and Community Enterprise goals or Disadvantaged Business Enterprise goals, and (2) active capital projects by number, title, phase, estimated completion date, adopted budget amount, current budget amount, previous month-to-date expenditures, current month-to-date expenditures, cumulative total expenditures, including indicators informing Board members when capital project expenditures reach 30 percent, 60 percent, and 90 percent of the approved budget amount with a comment section to explain variances.

The Department has placed its thirty-ninth “Aviation Capital Program Report” on today’s agenda, as attached, which has been prepared to promote transparency and accountability by providing residents and Board members open and easy access to key information regarding the procurement and financial status of MDAD’s capital projects. This report can be viewed on MDAD’s webpage each month at: [http://www.miami-airport.com/transparency\\_report.asp](http://www.miami-airport.com/transparency_report.asp). Each monthly report will be posted simultaneously with the placement of the Aviation Capital Program Report on a Board committee agenda.

Exhibit A of the Aviation Capital Program Report provides the status of MDAD’s capital projects procured under the seal of the Acceleration Ordinance, from the first phase of the County’s procurement process to the time contracts are awarded under the authority of the Ordinance. Additionally, as required by the Acceleration Ordinance, Exhibit A provides the estimated contract value, the project qualifications for award and the proposed contract measures. Prior to advertising capital projects, project solicitations are posted on the Internal Services Department’s webpage at: <http://www.miamidade.gov/procurement/solicitations.asp> and on the Small Business Development Division’s webpage at: <http://www.miamidade.gov/smallbusiness/certification-programs.asp> for industry review and comment for a minimum of two weeks.

MDC001

Exhibit B of the Aviation Capital Program Report provides the financial status of MDAD's capital projects implemented under the stamp of the Acceleration Ordinance including project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach 30 percent, 60 percent, and 90 percent of the approved budget amount.

In addition to Exhibits A and B, the Aviation Capital Program Report's opening page consists of a Summary of Changes, which shows the differences between the previous month's report (November 2023) and the current month's report (December 2023) facilitating review of the most recent actions.

As MDAD continues to roll out its capital projects, three (3) professional services agreements (PSAs) were awarded at the October 3, 2023 Board meeting that will provide professional engineering design services to renovate 141 public access restrooms located inside the Miami International Airport Terminal on Concourse levels 1, 2, and 3. At the same meeting, Board members also awarded one (1) PSA that will provide professional architectural and engineering services to upgrade the Transportation Security Administration's (TSA) in-line check baggage screening equipment in MIA's North Terminal, and one (1) PSA that will provide professional engineering design services to reconfigure the airfield pavement in MIA's Corral Area in order to comply with the Federal Aviation Administration's most recent design standards. Additionally, on October 17, 2023, Board members awarded a design-build service agreement whose scope of work includes the design and construction of an employee parking facility at MIA known as the "Park 6 Employee Garage", which will provide an additional 2,240 parking spaces for MIA employees.

Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.



---

Jimmy Morales  
Chief Operations Officer

- C: Geri Bonzon-Keenan, County Attorney  
Gerald Sanchez, First Assistant County Attorney  
Jess McCarty, Executive Assistant County Attorney  
Office of the Mayor Senior Staff  
Ralph Cutié, Director, Miami-Dade Aviation Department  
Basia Pruna, Director, Clerk of the Board  
Jennifer Moon, Chief, Office of Policy and Budgetary Affairs  
Yinka Majekodunmi, CPA, Commission Auditor  
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report  
 Summary of Changes  
 December 2023

**Exhibit A – Procurement Status – No Changes**

Ordinance No. 19-122	Contract Number & Description	Summary of Changes

**Exhibit B – Financial Status**

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
Yes	Contract No. A19-MDAD-01  MIA Terminal Wide Re-roofing and Lightning System Upgrades Miami Executive Airport	Prior Expenditures: \$2,539,263  Current Month Expenditures: \$13,557  Cumulative Expenditures to Date: \$2,552,820
Yes	Contract No. A19-MDAD-02  Notice to Professional Consultants – Facility Design Services	Prior Expenditures: \$3,014,035  Current Month Expenditures: \$207,623  Cumulative Expenditures to Date: \$3,221,658
Yes	Contract No. MDAD-CIP-V009A  Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Prior Expenditures: \$9,524,378  Current Month Expenditures: \$418,605  Cumulative Expenditures to Date: \$9,942,983

# EXHIBIT A



# Aviation Capital Program Report - Procurement Status

ID: 10

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-842-20

Advertisement Date / COS Begins: 5/1/2020

Contract Number: MDAD-CIP-V009A

Contract Term: 609 Calendar Days to Substantial Completion  
90 Calendar Days to Final Completion

Award Recommendation Date / COS Ends: 7/30/2020

Contract Type: Invitation to Bid

Estimated Contract Amount: \$15,856,216.48

Awarded Contract Amount: \$13,301,531.44

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: September 1, 2020

BCC Committee Meeting: N/A

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT

Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM).

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	Pre Proposal Conference- 5/11/2020	6/5/2020	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Contract Awarded

**Comments:**

**Summary of Minimum Experience & Qualifications:** General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.



# Aviation Capital Program Report - Procurement Status

ID: 11

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-22-22

Advertisement Date / COS Begins: 7/10/2020

Contract Number: A19-MDAD-02

Contract Term: Five (5) years

Award Recommendation Date / COS Ends: 1/19/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$22,055,000.00

Awarded Contract Amount: \$5,513,750.00

OMB Project #: 2000000094 and 2000000096

OMB Project Description: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features.

Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.

BCC Meeting Date: 01/19/2022

BCC Committee Meeting: N/A

Firm(s) Awarded: Carty Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Facility Design Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	DBE- 28.00%	Pre-Proposal: 7/17/2020	9/23/2020	Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.	N/A	N/A	03/10/2021	N/A	05/25/2021, 5/28/2021 and 06/02/21	Contracts Awarded

Comments:

**Summary of Minimum Experience & Qualifications:** It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.

MDC006



# Aviation Capital Program Report - Procurement Status

ID: 12

Status: Final Action

Accelerate Ordinance: Yes

District(s): 06

Resolution #: R-807-21

Advertisement Date / COS Begins: 5/28/2020

Contract Number: A19-MDAD-01

Contract Term: 2555 Calendar Days/Seven (7) years

Award Recommendation Date / COS Ends: 9/1/2021

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$14,232,603.00

Awarded Contract Amount: \$14,232,603.00

OMB Project #: 2000001043

OMB Project Description: Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals.

BCC Meeting Date: 09/01/2021

BCC Committee Meeting: 07/13/2021

Firm(s) Awarded: EXP U.S. Services, Inc.

Location(s): MIA

Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	2nd Tier / Step 2 Selection	1st Tier / Step 1 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE - A&E 30.00% SBE - Services 2.00%	Pre-Proposal: 6/8/2020	9/2/2020	4/29/2020	10/28/2020	N/A	10/28/2020 N/A		2/11/2021 and 2/18/2021	Contract Awarded

Comments: Awarded on Sept. 1, 2021 by the BCC via R-807-21.

## Summary of Minimum Experience & Qualifications: It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing

Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC) - individual certification 3.

Registered Exterior Wall Consultant (REWC) - individual certification 4. Registered Building Envelope Consultant (RBEC) - acquired by having the above three certifications

MDC007



# Aviation Capital Program Report - Procurement Status

ID: 15

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-610-22

Advertisement Date / COS Begins: 4/23/2021

Contract Number: E20-MDAD-03

Contract Term: 5 years, plus one one-year option to renew

Award Recommendation Date / COS Ends: 7/7/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$8,298,193.75

Awarded Contract Amount: \$8,298,193.75

OMB Project #: N/A

OMB Project Description: N/A

BCC Meeting Date: 7/7/2022

BCC Committee Meeting: 6/7/2022

Firm(s) Awarded: GPI Geospatial, Inc.

Location(s): ALL AIRPORTS

**Project Name / Description:** Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE A&E- 2% SBE G&S- 1%	Pre-Proposal: 04/30/2021	5/24/2021	5/12/2021	N/A	N/A	First Tier Part 1: 8/25/2021 First Tier Part 2: 10/12/2021 N/A		1/04/2022	Contract Awarded

**Comments:**

**Summary of Minimum Experience & Qualifications:** N/A

MDC008



# EXHIBIT B



# Aviation Capital Program Report - Financial Status

Contract No.	Project Description	Project Phase	Estimated Completion Date	FY 2022-2023 Adopted Budget Amount	Current Approved Budget Amount	Prior Expenditures	Current Month Expenditures	Cumulative Expenditures to Date	Expenditures Indicator at 30%	Expenditures Indicator at 60%	Expenditures Indicator at 90%	Comments
A19-MDAD-02	Notice to Professional Consultants - Facility Design and Construction Inspection Services	Awarded	09/25/25	\$ 22,055,000.00	\$ 22,055,000	\$ 3,014,035	\$ 207,623	\$3,221,658	-	-	-	Project awarded on 1/19/2022.
A19-MDAD-01	MIA Terminal Wide Re-roofing and Lighting System Upgrades	Awarded	09/25/27	\$ 14,232,603.00	\$ 14,232,603	\$ 2,539,263	\$ 13,557	\$2,552,820	-	-	-	Project awarded on 9/1/2021.
E20-MDAD-03	Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services	Awarded	10/23/27	\$ 8,298,193.75	\$ 8,298,194	\$ -	\$ -	\$ -	-	-	-	Project awarded on 7/7/2022.
MDAD-CIP-V009A	Miami Executive Airport (TMB) Runway Incurison Mitigation (RIM)	Awarded	05/04/23	\$ 15,856,216.00	\$ 13,301,531	\$ 9,524,378	\$ 418,605	\$9,942,983	X	X	-	Project awarded on 7/30/2020.
<b>TOTAL</b>				<b>\$ 60,442,013</b>	<b>\$ 57,887,328</b>	<b>\$ 15,077,676</b>	<b>\$ 639,786</b>	<b>\$ 15,717,461</b>				